CHANGE MANAGEMENT PROCESS FLOW GUIDE

A scenario-based approach to help you implement the right processes and maximize success.
<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Introduction</td>
<td>01</td>
</tr>
<tr>
<td>Major change</td>
<td>01</td>
</tr>
<tr>
<td>Standard change</td>
<td>10</td>
</tr>
<tr>
<td>Emergency change</td>
<td>13</td>
</tr>
</tbody>
</table>
**Introduction**

The Change Management module in ServiceDesk Plus ensures that standardized processes are followed while implementing a change to ensure business continuity and high availability, with minimal business risks.

This process flow guide recommends the best processes to follow while implementing the three types of changes mentioned below. These changes are explained with real-time scenarios, life cycles, and process flowcharts.

We will discuss the following types of change:

1. Major
2. Standard
3. Emergency

**1. Major change**

**1.1 Scenario**

A large email marketing company has 450 employees, and a customer base of over 20,000. Earlier on, the company used a shared physical server to host its web application and mail server software. After some time, the exponential increase in its user base and email transactions made things more complex. Emails from end users were either lost, or kept pending. As a result, the company has now incurred a high loss in both productivity and profit.

Now, let's assume that you are the IT head of this company. You have analyzed the issue, and found that the shared server is unable to manage the load from these necessary applications. You've also concluded that separate physical servers would solve the issue, and recommended a change so that the company would be able to have a hassle-free transition with minimal downtime, and less business impact.
1.2 Prerequisites

Firstly, identify the values and benefits that the change would bring to your organization, and the required downtime to implement it. Then, assign a suitable change manager and technician to collect information about the change. Let’s say the downtime required for implementing this change is eight hours. In that time frame, employees will be restricted from sending or receiving emails in the company and accessing the web application. Therefore, there would be no business for eight hours. On the other hand, after the change is implemented, there would be separate servers for the mail server and the web application, increasing productivity, efficiency, and profitability.

Next, identify the type of change based on its impact on the organization. In this scenario, the change would impact the entire organization. So, categorize it as a Major Change. Let’s say that all the major changes in your organization go through six stages.

As an IT head, the next step would be to assign a technician to collect information on how this particular change would add value to the business. After you have the required information, create the change (RFC). The change request then goes through a six-stage cycle, as shown in the diagram.
1.3 Recommended processes:

This workflow will give you a fair idea of the process involved in this major change.
The following screenshots of ServiceDesk Plus will help you understand how to implement a major change in your organization.

**Life Cycle of a Major change in ServiceDesk Plus:**

- Submission
- Planning
- Approval
- Implementation
- Review
- Closure
STAGE 1 - SUBMISSION:

VIEW: CHANGE REQUESTER

CREATE RFC

<table>
<thead>
<tr>
<th>Title</th>
<th>Install new, separate physical servers for Web application and the mail server.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reason For Change</td>
<td>Productivity improvements</td>
</tr>
</tbody>
</table>

**Benefits:**

1. Increased productivity
2. Increased performance of the applications
3. Quick and easy schedule of emails

VIEW: CHANGE MANAGER

<table>
<thead>
<tr>
<th>Change Details</th>
<th>Edit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency</td>
<td>No</td>
</tr>
<tr>
<td>Retrospective</td>
<td>No</td>
</tr>
<tr>
<td>Change Type</td>
<td>Major</td>
</tr>
<tr>
<td>Category</td>
<td>Payroll Application</td>
</tr>
<tr>
<td>Item</td>
<td>Not Assigned</td>
</tr>
<tr>
<td>Urgency</td>
<td>Normal</td>
</tr>
<tr>
<td>Risk</td>
<td>High</td>
</tr>
<tr>
<td>Scheduled Start</td>
<td>Mar 14, 2015 11:00 PM</td>
</tr>
<tr>
<td>Completed Time</td>
<td>N/A</td>
</tr>
<tr>
<td>Assets Involved</td>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Template</th>
<th>Major Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Workflow</td>
<td>Major Change</td>
</tr>
<tr>
<td>Group</td>
<td>Not Assigned</td>
</tr>
<tr>
<td>Subcategory</td>
<td>Not Assigned</td>
</tr>
<tr>
<td>Impact</td>
<td>High</td>
</tr>
<tr>
<td>Priority</td>
<td>High</td>
</tr>
<tr>
<td>Prioritise the change</td>
<td></td>
</tr>
<tr>
<td>Scheduled Start</td>
<td>N/A</td>
</tr>
<tr>
<td>Created Time</td>
<td>Mar 15, 2015 08:02 PM</td>
</tr>
<tr>
<td>Services Affected</td>
<td>Application Login, Communication, Software</td>
</tr>
</tbody>
</table>

Assign Change Roles to the appropriate technicians and users

| ChangeManager     | Elena Makkana |
| ChangeRequester   | Andy Dillon   |
| Line Manager      | Cynthia Alexandra |
| Reviewer          | John Roberts  |
| ChangeOwner       | Howard Stern  |
| ChangeApprover    | Ariel Vivian  |
| Implementer       | Heather Graham |
Authorize Change:

- Accept
- Reject

Status: Requested

STAGE 2 - PLANNING:

VIEW: CHANGE OWNER

- In-Progress

<table>
<thead>
<tr>
<th>Submission</th>
<th>Planning</th>
<th>Approval</th>
<th>Implementation</th>
<th>Review</th>
<th>Close</th>
<th>History</th>
</tr>
</thead>
</table>

- Analysis
  - Problems (1) Incidents (6)
  - Attach problems and incidents pertaining to this change

- Impact
  - Edit
  - Attach a file

  Record the impact of this change here

- Roll Out Plan
  - Add
  - Attach a file

  Document the roll out steps to implement the change

- Backout Plan
  - Add
  - Attach a file

  Document the reversion steps in case of change failure

- Check List
  - Add
  - Attach a file

  Checklist needed for implementing the change

- Downtime
  - Add

  Record the downtime needed for implementing the change

- Status Comments

  View

VIEW: CHANGE MANAGER

- Approve or Reject the plan
  - Approve
  - Reject

Status: Approval Pending
STAGE 3 - APPROVAL:  

VIEW: CHANGE MANAGER  

Install new, separate physical servers for Web application and the mail server.  
Requested by: Avery Clayton  
Scheduled End Time: N/A  
Waiting for CAB Recco...

CAB Recommendation  
Seek CAB recommendation  

- **Brett Skyler**  
  E-mail: req5@servicedesk.com  
  Sent on: Apr 20, 2015 03:40 PM  
  Recommended on: Apr 20, 2015 03:41 PM  
  Comments: This is a much needed change to our organisation. I hope it will increase our productivity.

- **Gregory Roberto**  
  E-mail: req5@servicedesk.com  
  Sent on: Apr 20, 2015 03:40 PM  
  Recommended on: Apr 20, 2015 03:44 PM  
  Comments: Implementing the change, it’s a great news! But my only concern is, How are we going to make such a huge trac-  

- **Hanna Macy**  
  E-mail: req5@servicedesk.com  
  Sent on: Apr 20, 2015 03:40 PM  
  Recommended on: Apr 20, 2015 03:42 PM  
  Comments: I understand that this transition will give us a huge leap in our productivity and profits.
STAGE 4 - IMPLEMENTATION:

VIEW: IMPLEMENTER

List of tasks involved in implementing the change:
- Set up a test server
- Install the web application in the server

Tasks: 0/0
Milestones: 0/0
STAGE 5 - REVIEW:

VIEW: REVIEWER

Follow the steps above to identify and standardize the right processes to perform a major change in your organization.
2. **Standard change**

2.1 **Scenario:**

Assume that there are 20 LaserJet printers in your organization. Due to the frequent failure of the internal CPU and high maintenance costs, the management and the board members of the company have decided to replace all the LaserJet printers with LED printers. This will help the company lower maintenance costs and ensure quality prints. The management has pre-approved certain processes to implement this transition.

2.2 **Prerequisites:**

Categorize this change as a Standard Change, because it is pre-approved.

A standard change skips the approval stage. The following diagram gives you an idea of the stages for a standard change.
Life cycle of a standard change in ServiceDesk Plus:

The following screenshot, from the ServiceDesk Plus application, depicts the stages involved in replacing your organization’s printers.

Note: Standard changes are generally considered pre-approved. Therefore, they skip the approval stage and go directly into implementation after the planning stage.

2.3 Recommended processes:

Consider the following workflow diagram to learn the recommended processes involved in performing a standard change.
List the standard changes in your organization and create a workflow similar to the above mentioned workflow to save time for your technicians and CAB members.
3. Emergency change

3.1 Scenario:

Suppose your technicians are off to have a fun-filled weekend and you detect a data center security breach. Your security team has analyzed the issue and found that installing a patch on your data center would fix the issue. How would you handle this process, especially under a time constraint?

3.2 Prerequisites:

Classify such changes as emergency changes and have an emergency workflow for them.

Emergency changes skip two stages: submission and planning. The following diagram will give you a fair idea of the life cycle for an emergency change.
Life cycle of an emergency change in ServiceDesk Plus:

The below screenshot, from ServiceDesk Plus, depicts the stages that are involved in fixing the security breach in your data center.

3.3 Recommended processes:

The following workflow will give you a fair idea of the processes involved in implementing the emergency change.
Note: Your organization is considered to have a healthy change management process if the number of standard changes is higher than the number of emergency changes.

We hope that we’ve given you a clear picture of the processes involved in change implementation. We’d be delighted if you would explore more on change management processes, play them out, and discover the best options for your organization.

For more details, email us at support@servicedeskplus.com